

SPEECH BY GOV. VIC ATIYEH
"STATE OF THE STATE" ADDRESS
MARIKA'S RESTAURANT, BEAVERTON
MONDAY, JANUARY 7, 1980

PREPARED TEXT

IN MORE THAN TWO DECADES OF PUBLIC SERVICE, I HAVE
DELIVERED HUNDREDS OF SPEECHES. YET, I CANNOT THINK OF ^{ONE} ANY
~~ONE~~ MORE IMPORTANT THAN THE ONE I AM DELIVERING TODAY.

TRADITION DICTATES THAT AS GOVERNOR, I COME BEFORE
OREGONIANS AND REPORT ON THE PROGRESS OF MY ADMINISTRATION
DURING THE PAST TWELVE MONTHS.

DURING MY INAUGURAL ADDRESS A YEAR AGO TODAY, I MADE
BOTH A PROMISE AND A CHALLENGE. I MADE A PERSONAL PROMISE
TO SET A HIGH STANDARD OF PERFORMANCE FOR MYSELF AS GOVERNOR
AND I CHALLENGED ALL OREGONIANS TO MATCH OR EXCEED THAT
PERFORMANCE.

I BELIEVE THE PROMISE AND THE CHALLENGE HAVE BEEN
MUTUALLY MET.

LET ME SAY THAT THE FIRST YEAR WAS AS CHALLENGING AND
REWARDING AS I HAD ANTICIPATED; AND, MORE PRODUCTIVE THAN I
HAD EXPECTED.

BASED UPON MY OBSERVATION AND PARTICIPATION IN GOVERNMENT FOR THE LAST 20 YEARS, I BELIEVE WE HAVE GONE FARTHER AND FASTER THAN EVEN MY MOST OPTIMISTIC EXPECTATIONS. ~~AND~~, I HAD SET MY GOALS VERY HIGH. I SPEAK NOT ONLY OF THE PROGRESS OF STATE GOVERNMENT, BUT OF OREGONIANS AND ALL AMERICANS AS WELL.

THAT IS NOT TO SAY THAT I UNDERESTIMATE THE DIMENSIONS OF OUR PROBLEMS OR CHALLENGES. I AM ACUTELY SENSITIVE TO THE INJUSTICES, THE WEAKNESSES AND INEQUITIES THAT WE IMPOSE UPON OURSELVES. HOWEVER, USING THESE LAST 12 MONTHS AS A POSITIVE INDICATOR, I LOOK TO THE FUTURE WITH EAGERNESS.

I CAN FEEL THE MOMENTUM CHANGING. I CAN SENSE THE EXCITEMENT AND ENERGY GROW AS WE TURN TO FACE THE CHALLENGES WE ALL KNOW MUST BE MET.

WE HAVE BECOME A NEW GENERATION. THERE IS A RENEWED SENSE OF CONFIDENCE SWEEPING THE NATION.

SO, IF I FEEL MY ADMINISTRATION HAS TAKEN POSITIVE STEPS, I ALSO RECOGNIZE THAT IT WAS AIDED BY OREGONIANS WHO ACCEPTED MY CHALLENGE; BY PEOPLE WHO HAVE BECOME MORE CONCERNED AND MORE WILLING TO PARTICIPATE IN THE DECISIONS WHICH AFFECT OUR SOCIETY.

THAT SO-CALLED SILENT MAJORITY, ALTHOUGH STILL QUIET, HAS REDISCOVERED ITS VITALITY. IN A YEAR WHEN THE CHALLENGE OF ENERGY EMERGED AS THE NUMBER ONE ISSUE; WHEN WE FOLLOWED THE HEALTH OF OUR ECONOMY CLOSELY; AND WATCHED WITH ^{DEEP} CONCERN AS THE MIDDLE EAST CRISES UNFOLDED, AMERICANS DISCOVERED TWO IMPORTANT FACTS:

WE ARE STILL A NATION UNITED....AND WE REMAIN A PEOPLE UNITED.

WE ARE NOW MOVING INTO A PERIOD WHICH I WOULD CLASSIFY AS THE AGE OF RE-DISCOVERY: POLITICALLY, SOCIALLY AND ECONOMICALLY.

> TOO OFTEN IN THE 70'S, WE WERE CRISIS ORIENTED. POLITICIANS WERE JUDGED ON HOW MANY CRISES THEY WERE ABLE TO OVERCOME, RATHER THAN HOW MANY THEY WERE ABLE TO AVOID.

BY "AVOID", I DO NOT MEAN SIDESTEP, BUT RATHER, HAVING THE ABILITY TO DEFUSE THE SITUATION BEFORE IT BECAME A CRISIS.

IT HAS ALWAYS BEEN MY PHILOSOPHY THAT THE THREE C'S--CONCILIATION, COMMUNICATION AND CREDIBILITY--FAR BETTER SERVE PEOPLE THAN CRISIS AND CONFRONTATION; THAT A QUIET AND SINCERE EFFORT TO SOLVE THE PROBLEM IS MORE PRODUCTIVE THAN A CONCERN FOR ATTRACTING HEADLINES; THAT LEADERS DO NOT HAVE TO POUND ON DESK TOPS AND MAKE THREATS IN ORDER TO SOLVE PROBLEMS.

ALL COMPLEX AND VITAL SOCIETIES WILL HAVE PROBLEMS---ALWAYS.

YET, IT IS NOT THOSE PROBLEMS WHICH DETERMINE A SOCIETY'S FATE, BUT HOW THOSE PROBLEMS ARE ADDRESSED.

IN THE LEADERSHIP AND ADMINISTRATION OF GOVERNMENT, THERE ARE TWO PARTS.

ONE IS TO UNDERSTAND WHAT OUR CITIZENS WANT FROM THEIR GOVERNMENT AS THEY COME FACE-TO-FACE WITH THAT GOVERNMENT ON A CONTINUING BASIS AND AT THE SAME TIME BE PERCEPTIVE ENOUGH TO HAVE A VISION OF THE FUTURE AND PROVIDE ACCEPTABLE, SOLID, LONG-RANGE SOLUTIONS.

THE SECOND IS TO MEET HEAD-ON, WITH FIRMNESS AND FAIRNESS, THOSE ISSUES THAT HAVE AND WILL ALWAYS EXPLODE ON THE SCENE.

LET ME SPEAK TO HOW THIS ADMINISTRATION HAS FACED BOTH OF THESE.

TAKING THOSE FAST-BREAKING EVENTS FIRST, I WOULD LIKE TO HAVE YOU RECALL SOME 1979 EVENTS AND HOW THE ATIYEH ADMINISTRATION FACED THEM.

EARLIER THIS YEAR, SOME AREAS OF THIS COUNTRY EXPERIENCED PANIC AS THE GASOLINE LINES GREW. THERE WERE SHOOTINGS, STABBINGS AND EVEN RIOTS. DEALERS CLOSED THEIR STATIONS IN PROTEST, OR SIMPLY PUMPED OUT THEIR GAS AS FAST AS POSSIBLE AND WENT HOME. THOSE PROBLEMS AND THE ATTEMPTS TO SOLVE THEM MADE NATIONAL HEADLINES.

YET, OREGON'S APPROACH TO THE SAME GASOLINE SHORTAGE WENT ALMOST UNNOTICED. WHY? BECAUSE WE DID NOT ALLOW A CRISIS TO DEVELOP.

BY WE, I MEAN ALL OREGONIANS. CITIZENS RESPONDED TO AN APPEAL BY THE GOVERNOR FOR CONSERVATION. EVEN TODAY, OREGON'S GASOLINE CONSUMPTION IS DOWN BETTER THAN 6%...BETTER THAN WHAT THE FEDERAL GOVERNMENT IS NOW ASKING STATES TO CUTBACK BY.

INSTEAD OF SERVICE STATIONS CLOSING OR PUMPING OUT, DEALERS, DISTRIBUTORS AND THE OIL COMPANIES SAT DOWN-AT OUR REQUEST-WITH STATE OFFICIALS AND WORKED OUT A PLAN. INSTEAD OF THREATS AND COUNTER-THREATS, WE CREATED A SYSTEM, ADMINISTERED BY PRIVATE BUSINESS, WHICH MET THE NEEDS OF OREGONIANS.

WE AVOIDED A CRISIS AND THE HEADLINES AND OREGONIANS WERE THE REAL BENEFICIARIES.

BUT, I BELIEVE THAT IS WHAT OREGONIANS EXPECT FROM GOVERNMENT. THEY EXPECT SOLUTIONS, AND HAVE A RIGHT TO THAT EXPECTATION.

YOU CERTAINLY WILL RECALL THAT WHILE TRUCK DRIVERS IN OTHER PARTS OF THE COUNTRY WERE SHOOTING AT EACH OTHER, HERE IN OREGON, WE WERE ABLE TO SIT AND INTELLIGENTLY ANALYZE THE PROBLEM. I MET WITH TRUCKERS AND INDUSTRY LEADERS. ALL SIDES WERE GIVEN THE OPPORTUNITY TO VOICE THEIR CONCERNS. WE DEVELOPED A COMMON GROUND AND THEN DEVELOPED SOLUTIONS.

WE USED OUR INTELLIGENCE RATHER THAN OUR EMOTIONS TO SOLVE THE PROBLEM.

ANIMOSITY BETWEEN SEED GROWERS AND THE CITY OF EUGENE IN REGARD TO FIELD BURNING IS WELL DOCUMENTED. AT ONE POINT THIS YEAR, NEITHER SIDE PROFESSED ANY INTEREST NOR SAW ANY USE IN TALKING WITH THE OTHER SIDE.

BUT WITH MY ADMINISTRATION ACTING AS ^{ARBITRATOR} ~~NEGOTIATOR~~, BOTH SIDES WERE ABLE TO ARRIVE AT A POSITION WHERE THEY COULD, WITH CONFIDENCE, SUPPORT THE FIELD BURNING STANDARDS SET BY THE DEPARTMENT OF ENVIRONMENTAL QUALITY.

THIS MUTUAL UNDERSTANDING WAS ACCOMPLISHED BY COMMUNICATION, CONCILIATION AND CREDIBILITY...NOT BY THREATS AND CRISIS DIPLOMACY.

COOPERATION IS INFINITELY MORE EFFECTIVE AND CERTAINLY LONGER LASTING THAN CONFRONTATION AND BLUDGEONED CONCESSIONS.

RECENTLY, MANY EXPRESSED DEEP CONCERN OVER THE AVAILABILITY OF ELECTRICITY IN OUR STATE.

THERE WERE SOME WHO DEMANDED THAT MY ADMINISTRATION TAKE DRASTIC MEASURES TO FORESTALL WHAT THEY DESCRIBED AS IMPENDING DOOM. THEY INSISTED WE WERE FACING A CRISIS. THEY WANTED THE STATE GOVERNMENT TO CRY "WOLF."

BUT YOU SHOULD ONLY CRY "WOLF" WHEN HE IS AT THE DOOR AND NOT WHEN HE IS JUST IN THE NEIGHBORHOOD.

AFTER CAREFULLY EVALUATING THE INFORMATION AND AVAILABLE ALTERNATIVES, WE CAME TO THE CONCLUSION THAT WHILE THE SITUATION WAS INDEED SERIOUS, IT WAS STILL MANAGEABLE. THERE WAS NO NEED FOR PANIC.

INSTEAD OF INFLECTING GOVERNMENT REMEDIES, WE APPROACHED THE BUSINESS COMMUNITY, ^{AND ALL OREGONIANS} WE ASKED WHAT THEY COULD REASONABLY DO TO EASE THE SITUATION. WE ASKED THEM TO COME UP WITH SUGGESTIONS AND SOLUTIONS. AND OUR REQUESTS WERE MET WITH POSITIVE RESPONSES.

WHILE ENERGY RESOURCES ARE STILL TIGHT, THERE IS NO IMMEDIATE CRISIS AND NO REASON TO BURDEN OREGONIANS WITH OVER REACTION ON THE PART OF STATE GOVERNMENT.

I DO NOT CLAIM THAT ALL NEGOTIATING EFFORTS HAVE BEEN SUCCESSFUL. BUT, I DO SAY WE HAVE KEPT THE LINES OF COMMUNICATION OPEN.

GOVERNMENT SHOULD PROVIDE OPTIONS, NOT ULTIMATUMS; IT SHOULD PRESENT SOLUTIONS, NOT CRISES.

MY APPROACH TO STATE GOVERNMENT STRESSES SUBSTANCE OVER STYLE. IT IS NOT HOW YOU SAY IT, BUT WHAT YOU SAY AND WHAT YOU DO THAT REALLY COUNTS.

THERE WILL ALWAYS BE DISAGREEMENTS AND PROBLEMS. IT IS GOVERNMENT'S RESPONSIBILITY TO KEEP THE AVENUES OPEN SO DISAGREEMENTS AND PROBLEMS CAN BE SETTLED PEACEFULLY.

WHEN TOLD THAT OPPOSING SIDES COULD NEVER REACH AGREEMENT BECAUSE OF THEIR MUTUAL HATRED, PRESIDENT ABRAHAM LINCOLN SMILED AND NOTED: "NO MATTER HOW MUCH CATS FIGHT...THERE NEVER SEEMS TO BE A SHORTAGE OF KITTENS."

ACCEPT CONFLICTS...ACCEPT CHALLENGES...THAT IS THE NATURE OF OUR SOCIETY. THIS IS THE MEANS BY WHICH WE CLEANSE OUR SYSTEM. ~~I WOULD HAVE IT NO OTHER WAY.~~

THE GENIUS AND HEARTBEAT OF THE DEMOCRATIC SYSTEM LIE IN ITS ABILITY TO CHANGE COURSE IN ORDER TO CORRECT PAST PROBLEMS AND TO MEET NEW CONDITIONS AND REALITIES.

I BELIEVE WE HAVE REACHED THE POINT WHERE IT IS NO LONGER A MATTER OF JUST A SOLUTION...BUT THAT WE MUST HAVE THE BEST ~~POSSIBLE~~ SOLUTION. // AND THAT REQUIRES PATIENCE, COMMUNICATION, AND THE ABILITY TO LISTEN.

WE HAVE DONE THAT. OUR RECORD SPEAKS FOR ITSELF. AND, THERE IS NO DOUBT IN MY MIND THAT OUR RECORD WILL KEEP PACE WITH THE HIGHEST EXPECTATIONS OF OREGONIANS. IN THE NEXT THREE YEARS, IT WILL REFLECT OREGON'S TRADITION OF PROGRESSIVE AND EFFECTIVE GOVERNMENT.

BUT 1979 WAS NOT DOMINATED BY PROBLEMS AND NEAR CRISES. THEY ONLY STAND OUT BECAUSE OF THEIR MEDIA ATTENTION. THEY DO NOT, HOWEVER, REPRESENT THE MAJOR EMPHASIS OF THIS ADMINISTRATION.

^{ONLY} THEY REPRESENTED FIRES WHICH HAD TO BE PUT OUT, THOSE SOLUTIONS NEEDED TO PROTECT SOCIETY.

ENHANCING SOCIETY IS A MATTER OF STEERING AWAY FROM PROBLEMS...AVOIDING THE CRISES. IT IS A MATTER OF SPENDING TAX DOLLARS WISELY...PROTECTING THE ENVIRONMENT...DEVELOPING A HEALTHY ECONOMY AND PLANNING FOR THE FUTURE.

AND THIS BRINGS US TO THE FIRST, AND CONTINUING, ROLE OF GOVERNMENT--THE DAY-TO-DAY MANAGEMENT AND PERCEPTIVE FUTURE PLANNING.

WITH THE 1979 OPERATING BUDGET, WE MANAGED TO QUELL UNREST IN TWO SECTORS AND CREATE A POSITIVE ATTITUDE TOWARD STATE GOVERNMENT.

VOTERS HAD SENT A MESSAGE TO ALL POLITICIANS THAT WHILE THEY DID NOT OBJECT TO SUPPORTING GOVERNMENT...THEY DID OBJECT TO SUPPORTING GOVERNMENT IN THE STYLE IT HAD APPEARED TO HAVE GROWN ACCUSTOMED TO.

OUR OPERATING BUDGET FOR FISCAL 1979...EVEN FIGURING IN INFLATION...INCREASED BY ONLY 8.3%. WHILE SOME MAY OBJECT TO ANY INCREASE, LET ME POINT OUT THAT THIS REPRESENTS A SIGNIFICANT REDUCTION WHEN YOU COMPARE IT TO PAST BUDGETS WHERE THE AVERAGE ANNUAL INCREASE HAD BEEN IN EXCESS OF 20%.

WE REDUCED GOVERNMENT SPENDING AND WE DID SO WITHOUT THE LOSS OF SERVICES. WE PROVED THAT GOVERNMENT CAN DO MORE ON LESS. I PROMISE THIS TREND WILL CONTINUE.

BUDGET REDUCTIONS, OF COURSE, MEAN ADDITIONAL PRESSURES ON STATE AGENCIES. THE MANAGERS MUST RETHINK PROCEDURES AND DEVELOP MORE EFFECTIVE AND MORE EFFICIENT MEANS OF USING THEIR RESOURCES.

INSTEAD OF MERELY HANDING MANAGERS A SLASHED BUDGET, WE NEGOTIATED THE BUDGET WITH EACH AGENCY...MAKING SURE THEY HAD THE OPPORTUNITY TO PROVIDE INPUT. WE WANTED EACH AGENCY TO UNDERSTAND THAT WE VALUED THEIR EXPERTISE AND SOUGHT THEIR ASSISTANCE IN DEVELOPING A REALISTIC BUDGET.

WHEN THE BUDGET CAME BEFORE THE LEGISLATURE, WE RECEIVED STRONG AND ENTHUSIASTIC BACKING FROM ALL DEPARTMENTS. WE HAD BUILT A UNIFIED TEAM WITH WHICH TO CARRY OUT THE WISHES OF THE VOTERS.

ALSO, EARLY IN MY ADMINISTRATION I DETERMINED THAT REGIONAL PLANNING FOR OUR ENERGY FUTURE WAS ABSOLUTELY ESSENTIAL. WE IMMEDIATELY TURNED OUR ATTENTION TO THE PACIFIC NORTHWEST REGIONAL POWER BILL. IT COVERS SOME HARD AND VERY SENSITIVE QUESTIONS CONCERNING FUTURE POWER NEEDS AND FUTURE ECONOMIC DEVELOPMENT IN OREGON, WASHINGTON, IDAHO AND MONTANA. WITH DILIGENT

PERSISTENT AND FAIR PURSUIT FOR COMMUNICATION, I CONTACTED GOVERNORS RAY, EVANS, AND JUDGE. IN A CONSTANT SHUTTLE OF PERSONAL DISCUSSIONS AND REPEATED PHONE CALLS, WE MANAGED TO REACH UNANIMOUS CONSENSUS ON THE WORDING OF THE BILL AND ITS IMPORTANCE IN PROVIDING ORDERLY GROWTH IN THIS DECADE. THIS WAS THE FIRST MOVEMENT OF A CONGRESSIONAL BILL THOUGHT DEAD BY MOST. THIS WAS THE BREATH OF LIFE TO A MEASURE AS IMPORTANT AND AS SIGNIFICANT AS ALMOST ANY IN THE ENERGY FUTURE OF OREGON. WE HAVE CONTINUED OUR PERSISTENCE AND I NOW BELIEVE THERE WILL BE A NORTHWEST REGIONAL POWER BILL THIS SESSION OF CONGRESS.

THE BRAND NEW LAND USE BOARD OF APPEALS, DEVISED BY THIS ADMINISTRATION, WILL PROVIDE FOR A FAIR AND RAPID REVIEW OF LAND USE PLANS. IT WILL ^{HELP TO} SPEED UP THE SYSTEM, ELIMINATE THE CONFUSING BUREAUCRATIC RED TAPE, AND ^{ASSIST} ~~FAIRLY~~ ^{IN BRINGING} BRING LOCAL LAND USE PLANS TO ACCEPTANCE. THIS APPARENT SUBTLE CHANGE WILL PROVE TO BE AS DRAMATIC--IN A QUIET WAY-- AS OUR PASSAGE OF SB 100 IN 1973.

ALL STATE GOVERNMENT AGENCIES ARE UNDERGOING AN INTENSE EVALUATION OF THEIR EFFECTIVENESS. ALREADY, SIGNIFICANT PROGRESS HAS BEEN MADE IN PROVIDING MORE EFFICIENT SERVICES TO OREGONIANS. AND YOU WOULD BE PROUD OF YOUR GOVERNMENT IF YOU COULD HAVE SAT WITH ME DURING THESE EVALUATIONS. YOUR GOVERNMENT IS EXCITED AND INNOVATIVE IN MEETING THE CHALLENGES OF THIS ADMINISTRATION.

ANOTHER NEW INNOVATION WAS THE CREATION OF LEGISLATION WHICH MAKES THE STATE ACCIDENT INSURANCE FUND A PUBLIC CORPORATION. THIS WILL ALLOW SAIF TO OPERATE MORE EFFECTIVELY AND MORE EFFICIENTLY. IT WILL PUT IT ON AN EQUAL FOOTING WITH PRIVATE ENTERPRISE.

IN THIS SAME FIELD, OUR TASK FORCE ON WORKERS' COMPENSATION HAS ALREADY COMPLETED ONE DETAILED REPORT CITING THE NEED FOR MAJOR REVISIONS AND CHANGES IN THE SYSTEM.

IN THE AREA OF ENERGY, OREGON IS SETTING A PACE FOR THE REST OF THE NATION TO FOLLOW. ADDING TO PIECE-MEAL LAWS SUBMITTED BY MYSELF AND OTHER LEGISLATORS IN PAST SESSIONS WAS THE ACCEPTANCE ALMOST INTACT OF MY ENERGY PACKAGE DELIVERED TO AN EXTRAORDINARY SPECIAL JOINT SESSION OF THE LEGISLATURE EARLY LAST YEAR.

I HAVE ALREADY MENTIONED THAT WE HAVE REDUCED GASOLINE CONSUMPTION TO A POINT WHICH IS ^{MORE THAN} ~~ABOVE~~ FEDERAL REQUESTS.

IN THE PAST TWO YEARS, MORE THAN 130,000 HOUSEHOLDS IN OREGON HAVE BEEN WEATHERIZED THROUGH STATE AND UTILITY-SPONSORED INCENTIVES.

THE ENERGY SAVED BY THOSE HOMEOWNERS IS ENOUGH TO HEAT AND LIGHT ABOUT 13,000 NEW HOMES.

IN STATE GOVERNMENT, WE HAVE REDUCED ENERGY CONSUMPTION IN BUILDINGS BY 10% AND WE HAVE MORE THAN MATCHED THE PUBLIC EFFORT IN CUTTING GASOLINE CONSUMPTION.

450 SOLAR HEATING SYSTEMS HAVE BEEN CERTIFIED BY THE DEPARTMENT OF ENERGY THIS YEAR. THERE WERE FEWER THAN A DOZEN 10 YEARS AGO. BY 1982, WE EXPECT SEVERAL THOUSAND SOLAR SYSTEMS TO BE OPERATING IN OUR STATE.

THE ALTERNATE ENERGY COMMISSION, ALONG WITH ITS SIX TASK FORCES, WERE SWORN IN THIS YEAR.

THOUGH IT DID NOT RECEIVE MEDIA ATTENTION, I AM CONVINCED THIS COMMISSION REPRESENTS A SINGULAR AND DRAMATIC STEP FORWARD IN OREGON'S ENERGY FUTURE.

THIS GROUP OF 80 PEOPLE---SELECTED FROM 400 HIGHLY QUALIFIED VOLUNTEERS---ARE AMONG OREGON'S BRIGHTEST---MOST KNOWLEDGEABLE CITIZENS. THEY REPRESENT INDUSTRY, LABOR, ENVIRONMENTAL CONCERNS, EDUCATION AND LOCAL GOVERNMENT.

IT IS MY OPINION THEY ARE THE BEST AVAILABLE.

THEY ARE NOW IN THE PROCESS OF DEVELOPING A COMPREHENSIVE SET OF CAN DO RECOMMENDATIONS TO GIVE OREGONIANS A DIVERSE ARRAY OF PERMANENT SUSTAINABLE RESOURCES.

IN THE AREA OF VOLUNTARISM, A SUBJECT CLOSE TO MY HEART, WE HAVE ALSO MADE PROGRESS.

FOR TOO LONG, WE HAVE HIRED GOVERNMENT TO TAKE CARE OF OUR COMMUNITY RESPONSIBILITIES. FOR TOO LONG, OUR TAX DOLLARS HAVE BEEN USED TO BUY ESCAPE FROM PERSONAL RESPONSIBILITY. FOR TOO LONG, WE TRADED THE JOY OF HELPING OTHERS FOR THE ANONYMOUS EXERCISE OF PAYING TAX DOLLARS TO BUY SOCIAL SERVICES.

A NEW DIRECTION HAS NOW EMERGED. EVERY MONTH CLOSE TO 5,000 PERSONS VOLUNTEER THEIR TIME IN VARIOUS STATE PROGRAMS. THAT REPRESENTS NEARLY 90,000 HOURS.

IF YOU TAKE THE LOWEST SALARY IN STATE GOVERNMENT AND MULTIPLY IT BY 90,000, THOSE VOLUNTEERS REPRESENT A HALF-MILLION DOLLAR A MONTH SAVINGS TO OREGON TAXPAYERS.

THESE VOLUNTEERS REFLECT THE PHILOSOPHY OF THE OLD FEDERALIST FISHER AMES WHEN HE WAS ASKED TO COMPARE DEMOCRACY WITH MONARCHY. AMES SAID: "MONARCHY IS LIKE A SPLENDID SHIP WITH ALL SAILS SET. IT MOVES MAJESTICALLY ON, THEN HITS A ROCK AND SINKS FOREVER. DEMOCRACY, HOWEVER, IS LIKE A RAFT. IT NEVER SINKS//BUT OCCASIONALLY YOU HAVE TO GET YOUR FEET WET." I AM GRATIFIED BY THE NUMBER OF OREGONIANS WHO ARE WILLING TO GET THEIR FEET WET, WHO ARE WILLING TO SERVE THEIR FELLOW MAN.

THIS VOLUNTEER EFFORT WAS NOT DESIGNED TO SUPPLANT EXISTING GOVERNMENT BUT TO ADD AND ASSIST. IT IS WORKING MARVELOUSLY.

WE HAVE COME A LONG WAY IN 1979. I AM PLEASED WITH OUR PROGRESS BUT RECOGNIZE THAT WE CAN AND WILL DO A BETTER JOB IN THE DAYS AHEAD. I AM OPTIMISTIC BY PERSONAL MAKEUP. I BELIEVE THAT PRODUCTIVE ANYTHING IS INFINITELY BETTER THAN NEGATIVE NOTHING. I EAGERLY LOOK FORWARD TO THE CHALLENGES WHICH THE NEXT THREE YEARS WILL BRING. I BELIEVE OUR HISTORY IS AHEAD OF US, NOT BEHIND. AND ALTHOUGH OUR FUTURE ISN'T WHAT IT USED TO BE WE MUST STILL LOOK AHEAD AND ONLY LOOK OVER OUR SHOULDER TO GET OUR BEARINGS AS WE MOVE INTO THAT FUTURE.

GASOLINE SHORTAGES
 TRUCKER STRIKE
 FIELD BURNING CONTROVERSY
 ENERGY CONCERNS
 BUDGET TO MATCH THE PEOPLE'S WISHES
 REGIONAL POWER BILL
 LAND USE BOARD OF APPEALS
 STATE ACCIDENT INSURANCE FUND REVISION
 NEW ENERGY DIRECTIONS FOR OREGON-----

ALL THESE THINGS I HAVE DETAILED TODAY. HOWEVER, I SHOULD INCLUDE IN THIS REPORT THE SURPLUS RETURNED TO THE TAXPAYER AND THE INDEXING OF INCOME TO FIGHT THE EFFECTS OF INFLATION-----THE FIRST LOWERING OF INCOME TAXES IN MY 20 YEAR PARTICIPATION IN GOVERNMENT. ALSO A PROPERTY TAX RELIEF PLAN NOT YET TOTALLY COMPLETE BUT BETTER BECAUSE OF MY DOGGED PERSISTENCE--AND I MIGHT ADD ALL OF THIS ONLY POSSIBLE BECAUSE MY BUDGET PROVIDED FOR ALMOST \$6 HUNDRED MILLION FOR A TAX RELIEF PLAN WHICH I PRESENTED TO THE LEGISLATURE.

NOT YET TOLD ARE THOSE THOUSANDS OF VALUED OREGONIANS IN OUR TALENT BANK AND THE 72¹ APPOINTMENTS MADE WITH ONLY ONE TURNED DOWN BY THE SENATE.

I CANNOT LEAVE YOU WITHOUT SPEAKING WITH PRIDE OF OUR SOLID, FAIR AND NON-ABRASIVE ACHIEVEMENTS IN AFFIRMATIVE ACTION, THE OUTSTANDING RECORD PERFORMANCE OF OUR OMBUDSMAN OFFICE, AND THE HIGH QUALITY OF YOUR DEPARTMENT HEADS.

I SHOULD ADDITIONALLY TELL YOU OF THE EXCITEMENT THAT DOLORES AND I EXPERIENCED AS WE RETURNED TO THE PEOPLE AFTER THE LEGISLATIVE SESSION--THE RETURN TO THAT REFRESHING WELLSPRING CALLED OREGONIANS--AND WHILE I'M SPEAKING OF COMMUNICATING WITH OREGONIANS, MUCH HAS BEEN ACCOMPLISHED THROUGH MY OPEN HOUSE WHICH IS HELD EVERY WEEKDAY THAT I HAVE BEEN AVAILABLE IN SALEM. ALSO EVERY WEEK DURING THE SESSION, I MADE MYSELF AVAILABLE TO THE MEDIA..

OF SPECIAL IMPORTANCE TO ME WAS THE OPENING UP OF YOUR GOVERNMENT, THE TEARING DOWN OF THE WALL AROUND THE CAPITOL BUILDING, THE GOVERNMENT THAT IS BEGINNING TO LISTEN--AND HEAR.

YOUR GOVERNMENT IS MOVING AS YOU WANT IT TO. IT IS DRAWING ITS STRENGTH FROM YOU BECAUSE WE ARE ALLOWING IT TO DO SO.

I PROMISED YOU MANY THINGS--MOST OF WHICH HAVE BEEN KEPT AS REPORTED TO YOU TODAY. BUT MOST OF ALL, I PROMISED YOU THAT I WOULD WORK HARD FOR YOU. I HAVE DONE MY VERY BEST TO GIVE YOU THAT HIGH STANDARD OF PERFORMANCE I PROMISED ON JANUARY 3TH, 1979.

YOU HAVE GIVEN ME THE RARE GIFT OF LEADING OREGON. I WILL CONTINUE TO DO MY VERY BEST TO LIVE UP TO YOUR EXPECTATIONS.

THANK YOU FOR ALLOWING ME TO BE YOUR GOVERNOR.